

## ■連結損益計算書(四半期会計期間) Consolidated statement of income (Quarterly accounting period)

|   |               | 2018年度第3四半期会計期間           |         | 2019年度第3四半期会計期間           |         | 前年増減<br>Increase (Decrease)<br>百万円/Millions of yen |  |
|---|---------------|---------------------------|---------|---------------------------|---------|--|--|
|   |               | 2018. 9. 1 – 2018. 11. 30 |         | 2019. 9. 1 – 2019. 11. 30 |         |  |  |
|   |               | 百万円/Millions of yen       | 前年比/YoY | 百万円/Millions of yen       | 前年比/YoY |  |  |
| A. 営業総収入 Gross operating revenue                                  | B + E         | 175, 663                  | 106. 7% | 181, 769                  | 103. 5% | 6, 106   |  |
| B. 売上高 Net sales*   |               | 71, 013                   | 108. 6% | 75, 043                   | 105. 7% | 4, 029   |  |
| C. 売上原価 Cost of sales   |               | 49, 715                   | 109. 4% | 51, 295                   | 103. 2% | 1, 580   |  |
| D. 売上総利益 Gross profit   | B – C         | 21, 298                   | 106. 8% | 23, 747                   | 111. 5% | 2, 449   |  |
| E. 営業収入 Operating revenue   | F + G         | 104, 649                  | 105. 4% | 106, 726                  | 102. 0% | 2, 077   |  |
| F. 加盟店からの収入 Income from franchised stores                         |               | 76, 307                   | 104. 9% | 78, 632                   | 103. 0% | 2, 324   |  |
| G. その他の営業収入 Other operating revenue                               |               | 28, 342                   | 106. 8% | 28, 094                   | 99. 1%  | - 247  |  |
| H. 営業総利益 Operating gross profit                                   | A – C = D + E | 125, 947                  | 105. 7% | 130, 474                  | 103. 6% | 4, 526   |  |
| I. 販売費及び一般管理費 Selling, general and administrative expenses        |               | 112, 625                  | 108. 4% | 115, 115                  | 102. 2% | 2, 490   |  |
| J. 営業利益 Operating income  | H – I         | 13, 322                   | 87. 0%  | 15, 358                   | 115. 3% | 2, 036   |  |
| 営業外収益 Non-operating income  |               | 836                       | 85. 5%  | 1, 071                    | 128. 1% | 235  |  |
| 営業外費用 Non-operating expenses                                      |               | 1, 053                    | 108. 6% | 2, 913                    | 276. 5% | 1, 859   |  |
| 経常利益 Ordinary income  |               | 13, 104                   | 85. 5%  | 13, 516                   | 103. 1% | 411  |  |
| 特別利益 Extraordinary income   |               | -                         | -       | -                         | -       | -  |  |
| 特別損失 Extraordinary losses   |               | 1, 332                    | 112. 8% | 4, 761                    | 357. 3% | 3, 428   |  |
| 税金等調整前四半期純利益 Profit before income taxes                           |               | 11, 772                   | 83. 2%  | 8, 755                    | 74. 4%  | - 3, 016   |  |
| 法人税、住民税及び事業税 Income taxes - current                               |               | 2, 892                    | 83. 0%  | 1, 603                    | 55. 4%  | - 1, 288   |  |
| 法人税等調整額 Income taxes - deferred                                   |               | 1, 481                    | 99. 1%  | 1, 306                    | 88. 2%  | - 174  |  |
| 四半期純利益 Profit   |               | 7, 398                    | 80. 7%  | 5, 845                    | 79. 0%  | - 1, 552   |  |
| 非支配株主に帰属する四半期純利益 Profit attributable to non-controlling interests |               | 21                        | 157. 3% | - 0                       | -       | - 22   |  |
| 親会社株主に帰属する四半期純利益 Profit attributable to owners of parent          |               | 7, 376                    | 80. 6%  | 5, 845                    | 79. 2%  | - 1, 530   |  |

(注)

\* 「売上高」は、直営店売上高、ECマース売上高、卸売事業売上高等の合計です。

Note:

\* Net sales of company-operated stores, e-commerce business, wholesale business and others.

## ■販売費及び一般管理費の主な明細(四半期会計期間) Selling, general and administrative expenses (Quarterly accounting period)

|  |  | 2018年度第3四半期会計期間           |         | 2019年度第3四半期会計期間           |         | 前年増減<br>Increase (Decrease)<br>百万円/Millions of yen |  |
|--|--|---------------------------|---------|---------------------------|---------|--|--|
|  |  | 2018. 9. 1 – 2018. 11. 30 |         | 2019. 9. 1 – 2019. 11. 30 |         |  |  |
|  |  | 百万円/Millions of yen       | 前年比/YoY | 百万円/Millions of yen       | 前年比/YoY |  |  |
| 地代家賃 Rents   |  | 33, 466                   | 106. 7% | 33, 566                   | 100. 3% | 99   |  |
| 人件費 Personnel expenses                                   |  | 20, 972                   | 105. 9% | 21, 241                   | 101. 3% | 268  |  |
| 有形固定資産減価償却費 Depreciation of property and store equipment |  | 13, 319                   | 109. 9% | 15, 452                   | 116. 0% | 2, 133   |  |
| 広告宣伝費 Advertising expenses                               |  | 7, 865                    | 118. 3% | 7, 574                    | 96. 3%  | - 290  |  |
| 販売手数料 Sales commission                                   |  | 11, 836                   | 111. 9% | 11, 503                   | 97. 2%  | - 333  |  |
| その他 Other  |  | 25, 164                   | 107. 7% | 25, 777                   | 102. 4% | 613  |  |
| 合計 Total   |  | 112, 625                  | 108. 4% | 115, 115                  | 102. 2% | 2, 490   |  |

## ■損益計算書(四半期会計期間) Non-consolidated statement of income (Quarterly accounting period)

|  |               | 2018年度第3四半期会計期間           |         | 2019年度第3四半期会計期間           |         | 前年増減<br>Increase (Decrease)<br>百万円/Millions of yen |  |
|--|---------------|---------------------------|---------|---------------------------|---------|--|--|
|  |               | 2018. 9. 1 – 2018. 11. 30 |         | 2019. 9. 1 – 2019. 11. 30 |         |  |  |
|  |               | 百万円/Millions of yen       | 前年比/YoY | 百万円/Millions of yen       | 前年比/YoY |  |  |
| A. 営業総収入 Gross operating revenue                           | B + E         | 96,830                    | 103.8%  | 96,981                    | 100.2%  | 150  |  |
| B. 売上高 Net sales   |               | 12,656                    | 99.0%   | 11,643                    | 92.0%   | - 1,012  |  |
| C. 売上原価 Cost of sales                                      |               | 9,136                     | 98.2%   | 8,389                     | 91.8%   | - 746  |  |
| D. 売上総利益 Gross profit                                      | B - C         | 3,520                     | 101.0%  | 3,254                     | 92.4%   | - 266  |  |
| E. 営業収入 Operating revenue                                  | F + G         | 84,174                    | 104.6%  | 85,337                    | 101.4%  | 1,163  |  |
| F. 加盟店からの収入 Income from franchised stores                  |               | 74,292                    | 104.8%  | 76,415                    | 102.9%  | 2,122  |  |
| G. その他の営業収入 Other operating revenue                        |               | 9,881                     | 103.3%  | 8,921                     | 90.3%   | - 959  |  |
| H. 営業総利益 Operating gross profit                            | A - C = D + E | 87,694                    | 104.5%  | 88,591                    | 101.0%  | 897  |  |
| I. 販売費及び一般管理費 Selling, general and administrative expenses |               | 76,791                    | 107.4%  | 77,916                    | 101.5%  | 1,125  |  |
| J. 営業利益 Operating income                                   | H - I         | 10,903                    | 87.4%   | 10,675                    | 97.9%   | - 228  |  |
| 営業外収益 Non-operating income                                 |               | 542                       | 77.0%   | 841                       | 155.1%  | 299  |  |
| 営業外費用 Non-operating expenses                               |               | 905                       | 111.3%  | 2,451                     | 270.8%  | 1,546  |  |
| 経常利益 Ordinary income                                       |               | 10,540                    | 85.3%   | 9,065                     | 86.0%   | - 1,475  |  |
| 特別利益 Extraordinary income                                  |               | -                         | -       | -                         | -       | -  |  |
| 特別損失 Extraordinary losses                                  |               | 1,274                     | 120.8%  | 4,618                     | 362.3%  | 3,343  |  |
| 税引前四半期純利益 Profit before income taxes                       |               | 9,265                     | 82.0%   | 4,446                     | 48.0%   | - 4,819  |  |
| 法人税、住民税及び事業税 Income taxes - current                        |               | 1,782                     | 68.9%   | 252                       | 14.2%   | - 1,529  |  |
| 法人税等調整額 Income taxes - deferred                            |               | 1,444                     | 132.0%  | 1,281                     | 88.7%   | - 163  |  |
| 四半期純利益 Profit  |               | 6,038                     | 79.2%   | 2,912                     | 48.2%   | - 3,126  |  |

## ■販売費及び一般管理費の主な明細(四半期会計期間) Selling, general and administrative expenses (Quarterly accounting period) \*

|  |  | 2018年度第3四半期会計期間           |         | 2019年度第3四半期会計期間           |         | 前年増減<br>Increase (Decrease)<br>百万円/Millions of yen |  |
|--|--|---------------------------|---------|---------------------------|---------|--|--|
|  |  | 2018. 9. 1 – 2018. 11. 30 |         | 2019. 9. 1 – 2019. 11. 30 |         |  |  |
|  |  | 百万円/Millions of yen       | 前年比/YoY | 百万円/Millions of yen       | 前年比/YoY |  |  |
| 地代家賃 Rents   |  | 28,611                    | 105.9%  | 29,396                    | 102.7%  | 784  |  |
| 人件費 Personnel expenses                                   |  | 11,350                    | 102.3%  | 11,328                    | 99.8%   | - 21   |  |
| 有形固定資産減価償却費 Depreciation of property and store equipment |  | 11,362                    | 109.5%  | 12,233                    | 107.7%  | 870  |  |
| 広告宣伝費 Advertising expenses                               |  | 3,704                     | 117.1%  | 3,430                     | 92.6%   | - 273  |  |
| 販売手数料 Sales commission                                   |  | 6,318                     | 115.6%  | 5,455                     | 86.3%   | - 862  |  |
| その他 Other  |  | 15,444                    | 107.6%  | 16,072                    | 104.1%  | 628  |  |
| 合計 Total   |  | 76,791                    | 107.4%  | 77,916                    | 101.5%  | 1,125  |  |

(注)

\* ITコスト(社内管理ベース)は、2019年度第3四半期会計期間で34億円になります。なお、ITコストは「有形固定資産減価償却費」及び「その他」に計上しています。

Note:

\* According to our internal calculation, IT-related expenses for the third quarter of fiscal year 2019 stood at 3.4 billions of yen. These IT-related expenses are recorded under "Depreciation of property and store equipment" and "Other."