

# 1. Consolidated Operating Results

## (1) Results and Forecasts for Major Financial Indicators

(Billions of yen)

	FY2008				FY2009					
	2008.08	YOY	2009.02	YOY	2009.05	YOY	2009.08	YOY	2010.02 (Forecast)	YOY
Total Net Sales	770.3	106.7%	1,558.7	110.2%	410.2	114.1%	840.7	109.1%	1,698.0	108.9%
Operating Revenues	162.3	105.8%	349.4	116.0%	110.0	143.3%	226.5	139.6%	479.0	137.1%
Operating Profit	29.1	114.0%	49.1	105.5%	12.1	101.5%	30.1	103.6%	50.5	102.7%
Recurring Profit	28.8	113.2%	48.7	105.5%	12.0	102.5%	29.7	103.0%	49.7	101.9%
Net Profit	15.5	125.9%	<u>23.8</u>	<u>107.6%</u>	<u>5.9</u>	<u>92.1%</u>	<u>15.8</u>	<u>102.4%</u>	25.5	<u>107.1%</u>
Net Profit Per Share	¥156.42		¥240.10		¥60.24		¥160.17		¥257.13	
Net Assets	199.0		201.1		199.6		210.0			
Total Assets	438.3		436.0		468.1		464.1			
Pay Out Ratio	51.1%		66.6%		-		49.9%			
Net Assets Per Share	¥1,969.25		¥1,968.12		¥1,948.72		¥2,048.40			
ROA	7.0%		11.8%		2.7%		6.7%			
ROE	8.2%		12.5%		3.1%		8.0%			
Current Ratio	95.4%		84.2%		83.5%		83.8%			
Fixed Ratio	132.8%		144.1%		150.6%		147.6%			
Capital Adequacy Ratio	44.6%		44.8%		41.3%		43.8%			
Number of stores	8,614		9,527		9,562		9,629			

Note1: The operating revenues includes total sales of company-owned stores and royalties from franchised stores.

2: Number of stores are consolidated figures of LAWSON Group. The figure in 2008.8 does not include stores operated by Ninety-Nine Plus Inc and Ninety-Nine Plus Kansai Inc.

3: Forecast net profit per share in the full-year plan is calculated based on the number of outstanding share as of August 31, 2009

## (2) Number of Stores

	FY2008		FY2009	
	2008.08	2009.02	2009.05	2009.08
Opening(+)	231	501	112	312
Closure(-)	204	414	77	210
Re-location(-)	63	131	30	75
Total Number of Stores	8,614	8,674	9,562	9,629
Net Increase	27	87	35	102

Note: Number of stores are consolidated figures of LAWSON Group. However, the figures in FY2008 does not include stores operated by Ninety-Nine Plus Inc and Ninety-Nine Plus Kansai Inc.

## (3) Number of Employee

	2008.08		2009.02		2009.08	
		Change		Change		Change
Employees	3,897	162	5,186	1,451	5,334	148
Employees (Part-Timers)	4,278	(158)	9,374	4,938	9,781	407

Note 1: The average number of part-time employees is calculated on the assumption of an 8-hour working day.

2: The figures in 2008.8 does not include stores operated by Ninety-Nine Plus Inc and Ninety-Nine Plus Kansai Inc.

## (4) Number of Stores by Region and Prefecture

(store)

		2009.2			2009.08			Net Increase (Decrease)		
		LAWSON	LAWSON STORE 100 / SHOP99	Total	LAWSON	LAWSON STORE 100 / SHOP99	Total	LAWSON	LAWSON STORE 100 / SHOP99	Total
Hokkaido	Hokkaido	498	-	498	515	-	515	17	-	17
Tohoku	Aomori	162	-	162	164	-	164	2	-	2
	Iwate	166	-	166	166	-	166	-	-	-
	Miyagi	158	25	183	161	23	184	3	(2)	1
	Akita	142	-	142	146	-	146	4	-	4
	Yamagata	56	-	56	57	-	57	1	-	1
	Fukushima	93	5	98	93	5	98	-	-	-
			777	30	807	787	28	815	10	(2)
Kanto	Ibaraki	101	5	106	99	5	104	(2)	-	(2)
	Tochigi	105	-	105	106	-	106	1	-	1
	Gunma	68	-	68	65	-	65	(3)	-	(3)
	Saitama	329	43	372	325	43	368	(4)	-	(4)
	Chiba	282	60	342	282	59	341	-	(1)	(1)
	Tokyo	901	332	1,233	893	338	1,231	(8)	6	(2)
	Kanagawa	487	153	640	493	155	648	6	2	8
		2,273	593	2,866	2,263	600	2,863	(10)	7	(3)
Koshinetsu	Niigata	100	-	100	101	-	101	1	-	1
	Yamanashi	66	-	66	65	-	65	(1)	-	(1)
	Nagano	133	-	133	132	-	132	(1)	-	(1)
		299	-	299	298	-	298	(1)	-	(1)
Hokuriku	Toyama	106	-	106	110	-	110	4	-	4
	Ishikawa	78	-	78	83	-	83	5	-	5
	Fukui	92	-	92	97	-	97	5	-	5
		276	-	276	290	-	290	14	-	14
Tokai	Shizuoka	154	13	167	158	14	172	4	1	5
	Aichi	328	95	423	340	96	436	12	1	13
	Gifu	104	6	110	109	6	115	5	-	5
	Mie	84	-	84	89	-	89	5	-	5
		670	114	784	696	116	812	26	2	28
Kinki	Shiga	123	-	123	124	-	124	1	-	1
	Kyoto	201	35	236	205	34	239	4	(1)	3
	Osaka	816	119	935	823	119	942	7	-	7
	Hyogo	497	32	529	506	31	537	9	(1)	8
	Nara	102	2	104	102	2	104	-	-	-
	Wakayama	110	-	110	110	-	110	-	-	-
		1,849	188	2,037	1,870	186	2,056	21	(2)	19
Chugoku	Tottori	87	-	87	86	-	86	(1)	-	(1)
	Shimane	82	-	82	85	-	85	3	-	3
	Okayama	122	-	122	120	-	120	(2)	-	(2)
	Hiroshima	132	-	132	134	-	134	2	-	2
	Yamaguchi	108	-	108	109	-	109	1	-	1
		531	-	531	534	-	534	3	-	3
Shikoku	Tokushima	109	-	109	109	-	109	-	-	-
	Kagawa	98	-	98	98	-	98	-	-	-
	Ehime	150	-	150	152	-	152	2	-	2
	Kouchi	60	-	60	60	-	60	-	-	-
		417	-	417	419	-	419	2	-	2
Kyuusyu	Fukuoka	331	-	331	338	-	338	7	-	7
	Saga	58	-	58	60	-	60	2	-	2
	Nagasaki	84	-	84	85	-	85	1	-	1
	Kumamoto	90	-	90	91	-	91	1	-	1
	Oita	126	-	126	131	-	131	5	-	5
	Miyazaki	84	-	84	82	-	82	(2)	-	(2)
	Kagoshima	106	-	106	106	-	106	-	-	-
Okinawa	133	-	133	134	-	134	1	-	1	
		1,012	-	1,012	1,027	-	1,027	15	-	15
Total		8,602	925	9,527	8,699	930	9,629	97	5	102

## (5) Number of Stores of Equity Method Affiliate by Region

SHANGHAI HUALIAN LAWSON CO., LTD. (store)				
	2008.06	2008.12	2009.06	Net Increase (Decrease)
Shanghai	285	300	292	(8)

This company has a December 31 fiscal year-end.

## (6) Number of Stores by Store Type

		2008.08		2009.2		2009.08		Net Increase (Decrease)
		Share		Share		Share		
	Type B	1,367	15.9%	1,322	13.9%	1,298	13.5%	(24)
	Type G	2,092	24.3%	2,041	21.4%	2,004	20.8%	(37)
	Type C	4,709	54.7%	4,863	51.0%	5,024	52.2%	161
	NATURAL LAWSON	19	0.2%	22	0.2%	23	0.2%	1
	LAWSON STORE100·SHOP99	-	-	114	1.2%	117	1.2%	3
	Franchised Stores	8,187	95.0%	8,362	87.8%	8,466	87.9%	104
	LAWSON	284	3.3%	283	3.0%	281	2.9%	(2)
	NATURAL LAWSON	73	0.8%	71	0.7%	69	0.7%	(2)
	LAWSON STORE100·SHOP99	70	0.8%	811	8.5%	813	8.4%	2
	Company-Owned Stores	427	5.0%	1,165	12.2%	1,163	12.1%	(2)
	Total	8,614	100.0%	9,527	100.0%	9,629	100.0%	102

Note: Number of stores are consolidated figures of LAWSON Group. However, the figures in 2008.8 does not include stores operated by Ninety-Nine Plus Inc and Ninety-Nine Plus Kansai Inc.

## (7) Consolidated Statement of Income

(Millions of yen)

	Previous First Half	Current First Half	Increase (Decrease)
	( From March 1,2008 to August 31,2008 )	( From March 1,2009 to August 31,2009 )	
Operating revenues	117,640	120,069	2,429
Franchise commissions from franchised stores	96,228	95,758	(470)
(Net sales reported by franchised stores)	726,086	734,597	8,511
(Total net sales of LAWSON stores including franchised stores)	770,392	840,741	70,349
Other	21,411	24,311	2,900
Net sales	44,690	106,526	61,836
Total operating revenues	162,330	226,596	64,266
Cost of goods sold	32,379	79,188	46,809
Gross profit on sales	12,310	27,338	15,027
Operating gross profit	129,950	147,407	17,457
Selling, general and administrative expenses	100,850	117,271	16,420
Operating profit	29,100	30,136	1,036
Non-operating income	1,073	806	(267)
Interest income	520	347	(173)
Compensation income	320	213	(107)
Other	232	246	13
Non-operating expense	1,283	1,172	(110)
Interest expenses	9	128	118
Loss on cancel of lease contracts	565	794	229
Other	707	249	(458)
Recurring profit	28,890	29,770	879
Special gains	-	651	651
Gain on sales of noncurrent assets	-	24	24
Gain on change in equity	-	625	625
Other	-	2	2
Special losses	3,843	4,530	687
Loss on retirement of noncurrent assets	1,590	1,800	210
Loss on impairment loss	1,760	2,051	290
Other	492	679	186
Income before income taxes and minority interests	25,047	25,891	844
Income Taxes-current	9,596	11,330	1,734
Deferred Income taxes	(386)	(2,220)	(1,834)
Minority interests in net profit	329	(897)	568
Net profit	15,508	15,883	375

## (8) Selling, general and administrative expenses

(Millions of yen)

Account item	Previous First Half	Current First Half	Increase (Decrease)
	( From March 1,2008 to August 31,2008 )	( From March 1,2009 to August 31,2009 )	
Rent	30,268	34,414	4,145
Personnel Expenses	21,212	29,025	7,813
Equipment Lease	7,584	7,001	(583)
Depreciation Expenses (Property and store equipment)	7,899	9,346	1,446
Advertising and Promotional Expenses	6,866	5,670	(1,196)
Other	27,018	31,813	4,794
Total	100,850	117,271	16,420

## (9) Consolidated Balance Sheet

(Millions of yen)

Account item	Fiscal period	Previous fiscal term	Current First Half	Increase
		(As of February 28, 2009)	(As of August 31, 2009)	(Decrease)
		Amounts	Amounts	Amounts
<b>(Assets)</b>				
<b>Current assets</b>		154,760	164,356	9,595
Cash and bank deposits		82,486	102,005	19,519
Accounts receivable - due from franchised stores		21,376	11,048	(10,328)
Marketable securities		5,299	5,999	700
Merchandise inventories		5,292	5,005	(287)
Accounts receivable - other		26,692	26,965	273
Deferred tax assets		4,061	4,327	265
Other		9,692	9,136	(556)
Allowance for doubtful accounts		(140)	(132)	8
<b>Fixed assets</b>		281,335	299,825	18,490
<b>Property and store equipment-at net book value</b>		114,999	128,815	13,815
Buildings and structures		94,321	96,149	1,827
Vehicles, tools, furniture and fixtures		13,458	13,515	57
Other		7,219	19,150	11,931
<b>Intangible assets</b>		31,902	33,978	2,076
<b>Investments and other</b>		134,433	137,031	2,598
Long-terms loans receivable		27,422	28,760	1,337
Lease deposits		85,357	85,140	(216)
Deferred tax assets		14,469	16,603	2,134
Deferred tax assets for land revaluation		180	-	(180)
Other		11,346	10,717	(628)
Allowance for doubtful accounts		(4,342)	(4,190)	151
<b>Total Assets</b>		436,096	464,182	28,086
Accumulated depreciation of property and store equipment		127,887	129,026	1,138

Account item	Fiscal period	Previous fiscal term	Current First Half	Increase
		(As of February 28, 2009)	(As of August 31, 2009)	(Decrease)
		Amounts	Amounts	Amounts
<b>(Liabilities)</b>				
<b>Current liabilities</b>		183,740	196,190	12,449
Accounts payable-trade		77,215	89,805	12,589
Accounts payable-due to franchised stores		822	2,373	1,550
Long-term debt due within one year		816	736	(80)
Income taxes payable		9,455	11,298	1,842
Deposits received		60,780	64,280	3,500
Accrued employees' bonuses		3,199	3,097	(101)
Provision for use of points granted		933	1,351	417
Other		30,517	23,247	(7,269)
<b>Long-term liabilities</b>		51,188	57,916	6,727
Long-term debt		1,152	624	(528)
Allowance for employees' retirement benefits		5,050	5,651	600
Allowance for retirement benefits to executive officers and corporate auditors		201	210	9
Deposits received from franchisees and lessees		42,440	40,077	(2,363)
Other		2,344	11,353	9,009
<b>Total Liabilities</b>		234,929	254,106	19,177
<b>(Net assets)</b>				
<b>Owners' equity</b>		196,124	203,811	7,686
Common stock		58,506	58,506	-
Capital surplus		41,520	41,520	-
Retained earnings		97,811	105,497	7,686
Treasury stock-at cost		(1,712)	(1,713)	(0)
<b>Valuation and translation adjustments</b>		(950)	(675)	275
Net unrealized gain on available-for-sale securities		(40)	(55)	(27)
Land revaluation difference		(969)	(705)	263
Foreign currency translation adjustments		59	86	26
<b>Stock acquisition rights</b>		274	283	9
<b>Minority Interests</b>		5,717	6,655	937
<b>Total net assets</b>		201,166	210,075	8,908
<b>Total Liabilities, and total net assets</b>		436,096	464,182	28,086

## (10)Capital Expenditure (Consolidated)

(Millions of yen)

	2008.08	2009.08	2010.2(Forecast)	2009.2(Actual results)
New Store	5,610	9,678	17,500	15,635
Existing Store	2,597	3,943	9,000	6,747
IT	4,606	4,662	14,000	12,064
Other	1,605	101	1,000	3,886
Subtotal	14,418	18,384	41,500	38,331
Investments & Loan	(20,487)	32	0	(14,564)
Lease	8,976	10,120	36,500	19,140
Total	2,907	28,536	78,000	42,907
Property and store equipment	7,899	9,346	20,900	16,752
Intangible assets	1,951	2,565	7,200	4,126
Depreciation	9,850	11,911	28,100	20,879

Note1: "Lease" is the amount of equivalency charge in each fiscal term.

Note2: Depreciation of property and store equipment in the second quarter of the fiscal year ending February 28, 2010 includes depreciation for leased property treated as a sale-and-purchase transaction due to the application of new lease accounting standards in Japan.

## (11) Consolidated Statement of Cash Flows

(Millions of yen)

	Previous First Half	Current First Half	Increase (Decrease)
	( From March 1,2008 to August 31,2008 )	( From March 1,2009 to August 31,2009 )	
<b>I .Operating activities</b>			
Income before income taxes	25,047	<u>25,891</u>	<u>844</u>
Depreciation of fixed assets	9,865	12,018	2,152
Increase in provision for allowance for retirement benefits to employees	473	600	126
Interest received	(520)	(347)	173
Interest expense	9	128	118
Loss on impairment of long-lived assets	1,760	2,051	290
Loss from disposal of fixed assets	983	895	(88)
Other - net	2,010	201	(1,809)
Decrease (increase) in accounts receivable due from franchised stores	(9,841)	10,328	20,169
Decrease (increase) in accounts receivable - other	(960)	(274)	<u>685</u>
Increase (decrease) in accounts payable-trade and due to franchised stores	16,219	14,140	(2,079)
Decrease (increase) in accounts payable - other	7,295	(9,033)	(16,328)
Increase (decrease) in deposit received	9,064	<u>3,500</u>	<u>(5,564)</u>
Decrease in lease deposits from franchisee and lessees	(1,619)	(2,363)	(743)
Other - net	(581)	<u>1,069</u>	<u>1,651</u>
Subtotal	59,206	58,805	(400)
Interest received	522	346	(176)
Interest expenses paid	(9)	(128)	(118)
Income taxes paid	(11,012)	(9,459)	1,553
Net cash provided by operating activities	48,706	49,563	857
<b>II .Investing activities</b>			
Payments into time deposits	(23,000)	(1,580)	21,420
Proceeds from withdrawal of time deposits	23,100	1,500	(21,600)
Payments for purchase of marketable securities	(23,954)	(1,799)	22,155
Proceeds from redemption of marketable securities	21,500	4,100	(17,400)
Payment for acquisition of property and store equipment	(7,574)	(13,087)	(5,513)
Payment for acquisition of intangible fixed assets	(5,860)	(4,278)	1,581
Increase in advances to associated company	-	(100)	(100)
Other - net	19,503	(651)	(20,154)
Net cash used in investing activities	3,713	(15,897)	(19,611)
<b>III .Financing activities</b>			
Repayments of long-term loans payable	-	(608)	(608)
Repayments of lease obligations	-	(2,610)	(2,610)
Cash dividends paid	(5,452)	(7,933)	(2,480)
Other - net	85	(75)	(161)
Net cash used in financing activities	(5,366)	(11,226)	(5,860)
<b>IV .Net increase in cash and cash equivalents</b>	47,053	22,439	(24,613)
<b>V .Cash and cash equivalents, beginning of year</b>	62,822	83,981	21,158
<b>VI .Cash and cash equivalents, end of the 1st Half</b>	109,875	106,421	(3,454)

## (12) Subsidiaries and Equity Method Affiliate

### 1. Consolidated Subsidiaries

	LAWSON ENTERMEDIA, Inc	LAWSON ATM Networks, Inc	BestPractice, Inc
Date of Establishment	1992.07	2001.05	2004.03
Fiscal Year End	February	February	February
LAWSON's Share	75.5%	50.0%	100.0%
Composition of Shareholders	G/I/P	1.4%	
	Japan Trustee Services Bank, Ltd.	1.1%	
	DISK GARAGE CO., LTD	0.7%	
	JAPAN SECURITIES FINANCE CO., LTD	0.7%	
	CGML-LONDON EQUITY	0.6%	
	Bank (32 companies)	44.0%	
	SECOM Co., Ltd	2.5%	
	Oki Electric Industry Co., Ltd	2.5%	
	NIPPON EXPRESS	1.0%	

(Millions of yen)

	2008.08	2009.02	2009.08	2008.08	2009.02	2009.08	2008.08	2009.02	2009.08
Operating Profit	553	791	721	997	1,439	1,413	38	49	21
Recurring Profit	581	840	727	936	1,452	1,394	38	49	21
Net Profit	381	(1,444)	776	550	589	825	19	(0)	20

	Ninety-nine Plus, Inc	Ninety-nine Plus Kansai, Inc
Date of Establishment	2000.10	2003.04
Fiscal Year End	February	February
LAWSON's Share	77.7%	*100%
Composition of Shareholders	Hiroshi Hashimoto	3.4%
	99Plus-Hakushinkai Stockholding	2.8%
	Takahiro Fukahori	1.0%
	99Plus-Juhgyouin Stockholding	0.9%

\* Ninety-nine Plus Kansai Inc. is a wholly owned consolidated subsidiary of Ninety-nine Plus Inc.

	2008.06	2009.03	2009.06
Operating Profit	(224)	261	589
Recurring Profit	(204)	316	593
Net Profit	(226)	(504)	1,257

Note 1: Former consolidated subsidiary i-Convenience, Inc. merged with LAWSON TICKET, INC. on March 1, 2009.

The surviving company, LAWSON TICKET, was subsequently renamed LAWSON ENTERMEDIA, INC. on July 20, 2009.

2: The operating results of Ninety-Nine Plus were compiled from the annual reports and the quarterly reports.

3: On May 1, 2009, former consolidated subsidiary VALUE LAWSON, Inc. merged with Ninety-nine Plus Inc. The latter is the surviving company.

### 2. Equity Method Affiliate

	SHANGHAI HUALIAN LAWSON CO., LTD.
Date of Establishment	1996.02
Fiscal Year End	December
LAWSON's Share	49.0%
Composition of Shareholders	HUALIAN(GROUP)CO., LTD 51.0%

## 2. Non-Consolidated Operating Results

(1) Results and Forecasts for Major Financial Indicators

(Billions of yen)

	FY2008				FY2009					
	2008.08	YOY	2009.02	YOY	2009.05	YOY	2009.08	YOY	2010.02 (Forecast)	YOY
Total Net Sales	763.3	106.6%	1,506.3	107.4%	371.0	104.1%	759.2	99.5%	1,497.0	99.4%
Operating Revenues	143.8	104.3%	279.7	103.8%	69.0	101.8%	141.4	98.4%	278.0	99.4%
Operating Profit	27.5	111.1%	46.9	103.5%	10.7	95.5%	27.2	98.9%	45.4	96.8%
Recurring Profit	27.9	112.3%	47.3	104.5%	10.7	94.2%	27.1	97.1%	45.0	95.1%
Net Profit	13.9	128.4%	22.0	116.8%	3.5	68.7%	12.2	88.2%	21.4	97.0%
Cash Dividends Per share	¥80		¥160		-		¥80		¥160	
Net Profit Per Share	¥140.52		¥222.54		¥35.87		¥123.85		¥215.79	
Net Assets	195.6		195.6		191.2		199.9			
Total Assets	424.0		402.1		432.1		424.5			
Pay Out Ratio	56.9%		71.9%		-		64.6%			
Net Assets per Share	¥1,971.64		¥1,969.99		¥1,925.87		¥2,013.86			
ROA	6.8%		11.9%		2.6%		6.6%			
ROE	7.3%		11.5%		1.8%		6.2%			
Current Ratio	92.1%		79.7%		78.4%		77.6%			
Fixed Ratio	133.3%		141.8%		149.5%		146.7%			
Capital Adequacy Ratio	46.1%		48.6%		44.2%		47.0%			

Note1: The operating revenues includes total sales of company-owned stores and royalties from franchised stores.

2: Forecast net profit per share in the full-year plan is calculated based on the number of outstanding share as of August 31, 2009

(2) Number of Stores

(Stores)

	FY2008		FY2009		
	2008.08	2009.02	2009.05	2009.08	2010.02 (Forecast)
Opening(+)	231	500	97	273	540
Closure(-)	202	413	74	176	420
Re-location(-)	63	131	30	75	-
Total Number of Stores	8,544	8,602	8,625	8,699	8,722
Net Increase	29	87	23	97	120

(3) Number of Employee

	2008.08		2009.02		2009.08	
		Change		Change		Change
Employees	3,448	132	3,459	143	3,536	77
The Average Age	36.7	(0.2)	37.1	0.2	37.2	0.1
Employees (Part-Timers)	3,628	(153)	3,347	(434)	3,637	290

Note : The average number of part-time employees is calculated on the assumption of an 8-hour working day.

## (4) Non-consolidated Statement of Income

(Millions of yen)

	Previous First Half	Current First Half	Increase (Decrease)
	( From March 1,2008 to August 31,2008 )	( From March 1,2009 to August 31,2009 )	
Operating revenues	106,525	106,213	(311)
Franchise commissions from franchised stores	96,228	95,007	(1,221)
(Net sales reported by franchised stores)	726,086	723,975	(2,111)
(Total net sales of Lawson stores including franchised stores)	763,397	759,243	(4,154)
Other	10,296	11,206	910
Net sales	37,311	35,268	(2,043)
Total operating revenues	143,836	141,481	(2,354)
Cost of goods sold	26,619	25,294	(1,325)
Gross profit on sales	10,691	9,973	(718)
Operating gross profit	117,216	116,187	(1,029)
Selling, general and administrative expenses	89,680	88,965	(715)
Operating profit	27,536	27,222	(314)
Non-operating income	1,132	780	(351)
Non-operating expense	716	865	148
Recurring profit	27,952	27,137	(814)
Special gains	6	52	45
Special losses	4,211	4,089	(122)
Income before income taxes	23,746	23,100	(646)
Income taxes	9,814	10,818	1,003
Net profit	13,932	12,282	(1,649)

## (5) Selling, general and administrative expenses

(Millions of yen)

Account item	Previous First Half	Current First Half	Increase (Decrease)
	( From March 1,2008 to August 31,2008 )	( From March 1,2009 to August 31,2009 )	
Rent	29,975	31,596	1,621
Personnel Expenses	19,101	18,992	(108)
Equipment Lease	6,205	4,624	(1,580)
Depreciation Expenses(property and store equipment)	7,786	8,493	706
Advertising and Promotional Expense	6,807	5,410	(1,396)
Other	19,805	19,848	42
Total	89,680	88,965	(715)

## (6)Non-consolidated Balance Sheet

(Millions of yen)

Account item	Fiscal period	Previous fiscal term	Current First Half	Increase
		(As of February 28, 2009)	(As of August 31, 2009)	(Decrease)
	Amounts	Amounts	Amounts	Amounts
<b>(Assets)</b>				
<b>Current assets</b>		<b>125,134</b>	<b>131,513</b>	<b>6,378</b>
Cash and bank deposits		64,068	83,853	19,785
Accounts receivable - due from franchised stores		21,170	10,867	(10,302)
Marketable securities		3,000	1,500	(1,500)
Merchandise inventories		1,484	1,505	20
Accounts receivable - other		23,064	22,891	(172)
Deferred tax assets		4,590	3,167	(1,422)
Other		10,627	7,780	(2,846)
Allowance for doubtful accounts		(2,868)	(52)	2,816
<b>Fixed assets</b>		<b>276,982</b>	<b>293,039</b>	<b>16,056</b>
Property and store equipment - at net book value		107,477	119,449	11,972
Buildings		75,682	77,478	1,796
Vehicles, tools, furniture and fixtures		12,222	12,468	246
Land		6,899	6,699	(199)
Other		12,673	22,801	10,128
Intangible assets		24,132	26,146	2,014
Investments and other		145,373	147,443	2,070
Investments in securities		17,103	17,261	158
Long-term loans receivable		27,355	28,698	1,343
Lease deposits		81,489	81,233	(255)
Deferred tax assets		13,746	15,174	1,427
Deferred tax assets for land revaluation		180	-	(180)
Other		7,879	7,240	(638)
Allowance for doubtful accounts		(2,381)	(2,165)	216
<b>Total Assets</b>		<b>402,117</b>	<b>424,552</b>	<b>22,435</b>
Accumulated depreciation of property and store equipment		122,671	123,244	572

(Millions of yen)

Account item	Fiscal period	Previous fiscal term	Current First Half	Increase
		(As of February 28, 2009)	(As of August 31, 2009)	(Decrease)
	Amounts	Amounts	Amounts	Amounts
<b>(Liabilities)</b>				
<b>Current liabilities</b>		<b>156,960</b>	<b>169,436</b>	<b>12,476</b>
Accounts payable-trade		66,336	78,952	12,616
Accounts payable-due to franchised stores		764	2,190	1,426
Accounts payable-other		23,072	13,569	(9,503)
Income taxes payable		8,439	10,616	2,177
Deposits received		51,862	55,782	3,919
Accrued employees' bonuses		3,065	2,957	(108)
Provision for use of points granted		928	1,349	420
Other		2,491	4,019	1,527
<b>Long-term liabilities</b>		<b>49,521</b>	<b>55,121</b>	<b>5,599</b>
Allowance for employees' retirement benefits		4,963	5,552	588
Allowance for retirement benefits to executive officers and corporate auditors		147	174	26
Deposits received from franchisees and lessees		42,434	40,088	(2,345)
Allowance for impairment loss on leased property		352	512	159
Other		1,623	8,792	7,168
<b>Total Liabilities</b>		<b>206,482</b>	<b>224,557</b>	<b>18,075</b>
<b>(Net assets)</b>				
<b>Owners' equity</b>		<b>196,339</b>	<b>200,424</b>	<b>4,084</b>
Common stock		58,506	58,506	-
Capital surplus		41,520	41,520	-
Retained earnings		98,025	102,111	4,085
Treasury stock-at cost		(1,712)	(1,713)	(0)
<b>Valuation and translation adjustments</b>		<b>(979)</b>	<b>(714)</b>	<b>265</b>
Net unrealized gain on available-for-sale securities		(10)	(8)	1
Land revaluation difference		(969)	(705)	263
<b>Stock acquisition rights</b>		<b>274</b>	<b>283</b>	<b>9</b>
<b>Total net assets</b>		<b>195,634</b>	<b>199,994</b>	<b>4,359</b>
<b>Total Liabilities, and total net assets</b>		<b>402,117</b>	<b>424,552</b>	<b>22,435</b>

## (7)Capital Expenditure

(Millions of yen)

	2008.08	2009.08	2010.02 (Forecast)	2009.2(Actual results)
New Store	5,610	9,364	16,000	15,372
Existing Store	2,576	3,734	8,000	6,377
IT	4,096	4,442	13,000	11,302
Other	1,524	(226)	1,000	3,822
<b>Subtotal</b>	13,806	17,314	38,000	36,873
Investments & Loan	(20,260)	307	500	(14,244)
Lease	5,833	7,813	33,000	13,088
<b>Total</b>	(621)	25,434	71,500	35,717
Property and store equipment	7,786	8,493	19,100	16,203
Intangible assets	1,742	1,970	5,700	3,507
Depreciation	9,528	10,463	24,800	19,711

Note1:Lease is the total amount of equivalency of acquisition charge in each fiscal term.

Note2:Depreciation of property and store equipment in the second quarter of the fiscal year ending February 28, 2010 includes depreciation for leased property treated as a sale-and-purchase transaction due to the application of new lease accounting standards in Japan.

### 3. Sales and Products (Non-consolidated)

#### (1) YOY Rate

	FY2008		FY2009	
	1H	Fiscal Year	1H	Fiscal Year(Forcasts)
Sales on Existing Stores	105.4%	106.5%	98.0%	97.0%

Note : The numeric data shows results of existing stores during the respective accounting period.

#### (2) Average Daily Sales per Store

(Thousands of Yen)

	FY2008		FY2009	
	1H	Fiscal Year	1H	Fiscal Year
Total Stores	518	517	514	
New Stores	542	505	498	

#### (3) Average Number of Customers and Average Purchase Value per Customer in Existing Stores

(Persons, Yen)

	FY2008		FY2009	
	1H	Fiscal Year	1H	Fiscal Year
Number of Customers	869	104.1%	868	105.7%
Spend per Custmers	590	101.2%	589	100.8%

Note : The numeric data shows results of existing stores during the respective accounting period.

#### (4) Inventory Turnover in Days (Based on All Stores, Inventory per a Store)

(Thousands of Yen)

	FY2008		FY2009	
	1H	Fiscal Year	1H	YOY
Inventory	5,711	107.4%	5,714	106.0%
Inventory Turnover in Days	11.5	98.0%	11.6	96.7%

#### (5) Area of Floor

(m<sup>2</sup>)

	FY2008		FY2009	
	1H	Fiscal Year	1H	YOY
Area of Floor	945,665	101.1%	951,499	101.7%

Note : Term average

#### (6) Liquor-Licensed, Cigarette-Licensed, 24-hour Operating & Parking Lots Equipped Stores

(Store)

	FY2008				FY2009	
	1H		Fiscal Year		1H	
		Share		Share		Share
Liquor-Licensed	8,348	97.7%	8,417	97.8%	8,508	97.8%
Cigarette-Licensed	7,353	86.1%	7,498	87.2%	7,593	87.3%
24-hour Operating	8,339	97.6%	8,391	97.5%	8,478	97.5%
with Parking Lots	6,254	73.2%	6,318	73.4%	6,416	73.8%
Total	8,544	-	8,602	-	8,699	-

(7) Gross Profit Margin at Store Level

	FY2008		FY2009	
	1 H	Fiscal Year	1H	Fiscal Year(Forecasts)
Fast Foods	36.1%	36.1%	36.8%	
Daily Delivered Foods	34.0%	33.7%	34.4%	
Processed Foods	25.2%	24.8%	24.6%	
Non-Food Products	40.1%	39.5%	41.2%	
Total	30.5%	30.1%	30.3%	30.3%

Note 1 : Processed Foods includes cigarettes.

2 : Gross profit of non-food products include service commissions.

(8) Sales by Merchandise Category in Total Stores

(Billions of Yen)

	FY2008				FY2009	
	1 H		Fiscal Year		1H	
		Share		Share		Share
Fast Foods	168.7	22.1%	328.1	21.8%	157.6	20.8%
Daily Delivered Foods	89.5	11.7%	168.5	11.2%	88.1	11.6%
Processed Foods	409.6	53.7%	819.2	54.4%	421.7	55.6%
Non-Food Products	95.5	12.5%	190.4	12.6%	91.6	12.1%
Total	763.3	100.0%	1,506.3	100.0%	759.2	100.0%

Note: Cigarette sales' share of total sales was 24.0% in 1H FY2009.

Category	Products included
Fast Foods	Rice Dishes, Noodles, Bread, Delicatessen Items, Fast Foods over the counter, etc...
Daily Delivered Foods	Daily Foods, Desserts, etc...
Processed Foods	Soft Drinks, Alcoholic Beverages, Processed Foods, Confectionery, Cigarettes, etc...
Non-Food Products	Daily Necessities, Books, Magazines, Online Merchandise sales and services, etc...

(9) Third Party Bill Settlement Service in Total Stores.

(Millions of Yen, Million)

	FY2008				FY2009	
	1 H		Fiscal Year		1H	
		YOY		YOY		YOY
Transaction Volume	795,553	108.8%	1,506,531	106.6%	833,228	104.7%
No.of Settlement	80.0	106.1%	156.6	104.4%	82.8	103.5%
Commission Revenues	4,310	102.1%	8,415	101.7%	4,428	102.7%

(10) Number of ATMs

(Number)

	FY2008		FY2009
	1 H	Fiscal Year	1H
ATMs	5,693	5,970	6,508

#### 4. Shareholders Information (Non-Consolidated)

##### (1) Distribution of Shareholders by Type

	2009.08		
	(Person)	(Share)	(Ratio)
Financial Institutions	100	19,034	19.1%
Securities Companies	40	933	0.9%
Other Domestic Entities	449	40,300	40.5%
Foreign Entities	476	29,210	29.3%
Individuals,Others	35,614	9,688	9.7%
JASDEC	1	0	0.0%
Treasury Stock	1	432	0.4%
Shares Issued and Outstanding	—	99,600	100.0%
Shareholders	36,681	—	—

Note: The trading unit (tangen) is 100 shares.

##### (2) Principal Shareholders

	2009.08	
	Shareholdings(Shares)	Shareholdings
Mitsubishi Corporation	32,089	32.4%
Marubeni Foods Investment Co.,Ltd.	4,786	4.8%
Japan Trustee Services Bank,.,Ltd.(Trust Account)	4,386	4.4%
The Master Trust Bank of Japan,Ltd.(Trust Account)	3,688	3.7%
Japan Trustee Services Bank,.,Ltd.(Trust Account 4G)	3,356	3.4%
NTT DoCoMo,Inc.	2,092	2.1%
State Street Bank and Trust Company 505223	1,702	1.7%
Trust & Custody Services Bank,Ltd. (Securities Investment Trust Account)	1,322	1.3%
The Chase Manhattan Bank N.A. London, S.L. Omnibus Account	1,140	1.2%
State Street Bank and Trust Company 505225	1,083	1.1%

Total Number of Voting Right	991,573
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Note : 1. Shareholdings above are based on the shareholders' register.

2. The shareholding ratios above were calculated after deducting the 432,122 shares of treasury stock. Shareholding ratios are rounded to one decimal place.