

7.Subsidiaries and Affiliate

FY03

(Billions of yen)

	Lawson Ticket Co., Ltd	Shanghai Hualian Lawson Co., Ltd	LAWSON ATM Networks, Inc	i-Convenience, Inc	Lawson CS Card Co.,Ltd.
Date of Establishment	July-92	February-96	May-01	September-00	February-02
Fiscal Year End	February	December	February	February	February
Lawson's Share	55.8%	70.0%	59.0%	51.0%	50.0%
Composition of Shareholders	Rakuten, Inc. 19.6% Mitsubishi Corp 4.6% Dai Nippon Printing Co., Ltd. 2.9% 39 Promoters 17.4%	Hualian Group Corporation 30.0%	Mitsubishi Corporation 5.0% Banks 26.0% SECOM Co., Ltd 2.5% Oki Electric Industry Co., Ltd 2.5% A.S.S. Incorporated. 1.0%	Mitsubishi Corporation 18.0% Matsushita Electric Industrial Co., Ltd. 18.0% NTT DoCoMo Co., Ltd. 13.0%	Credit Saison Co.,Ltd. 30% Mitsubishi Corporation 20%

	FY01	FY02	FY03	FY01	FY02	FY03	FY01	FY02	FY03	FY01	FY02	FY03
Operating Revenues	5,119	5,425	6,217	3,032	2,642	2,826	1,248	6,718	8,352	103	213	332
Recurring Profit	521	780	618	-143	-176	-64	-325	-528	-348	-469	-388	-246

1CNY=15.8JPY 1CNY=14.49JPY 1CNY=12.94JPY